

# *Software Architecture and Techniques*

## Agile Approaches Scrum, *eXtreme Programming*, LeSS

# Architect Hats

- Architect is a **role** in the agile world – *and not a position or a title*
- Domain expert
- Technology expert
- Stakeholder facilitator
- Coach, mentor, teacher

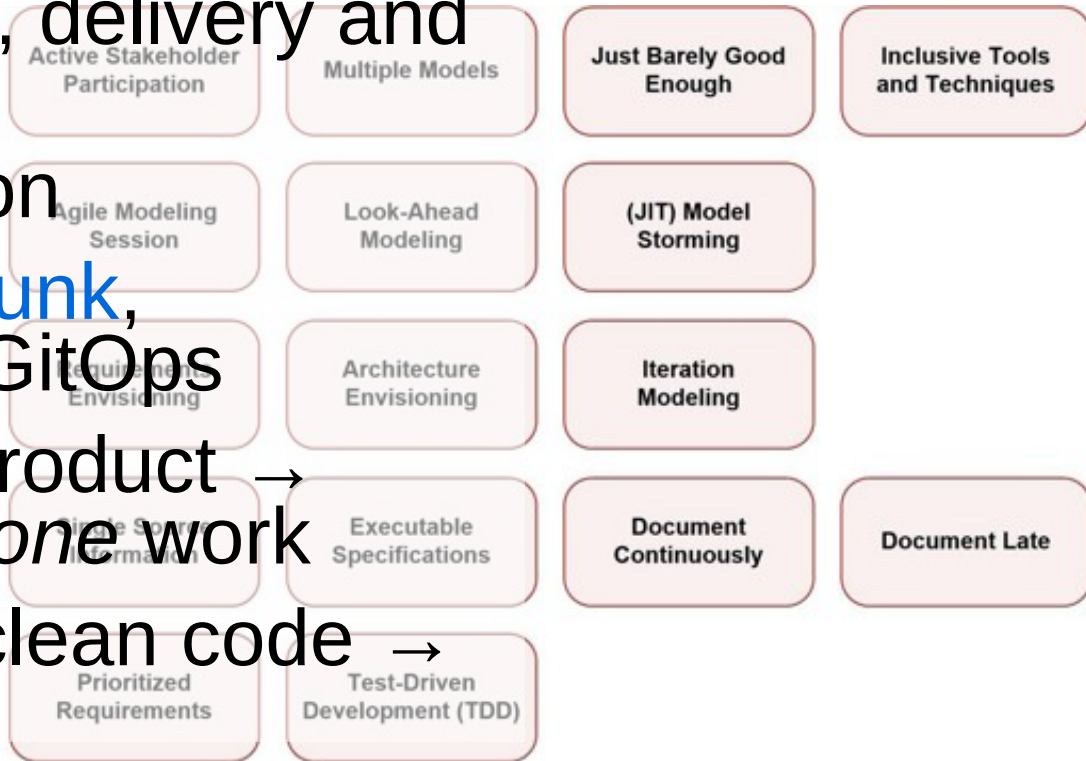
# Agile Architecture Principles

- Simple design
- **Emergent architecture**
- Runaway architecture work
- Hexagon approach
- **Relentless focused refactoring**

*The quality of the architecture is proportional to the surface of the whiteboard*

# Agile Architecture Techniques

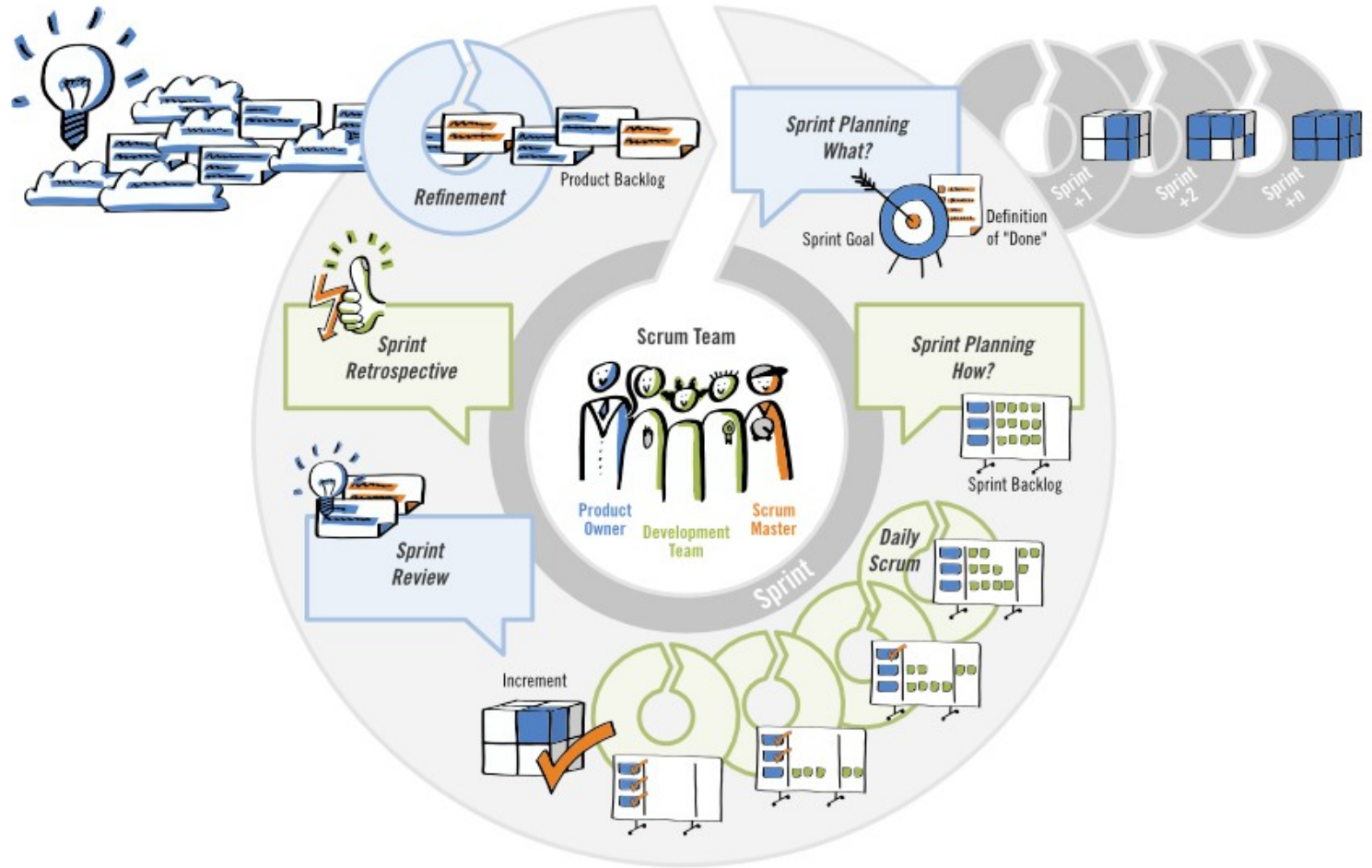
- Continuous integration, delivery and deployment
- Agile implies automation
- Git impact → **golden trunk**, distributed repository, GitOps
- Potentially shippable product → feature toggle, no *Undone* work
- Clean architecture → clean code → clean coder



# Scrum Practices

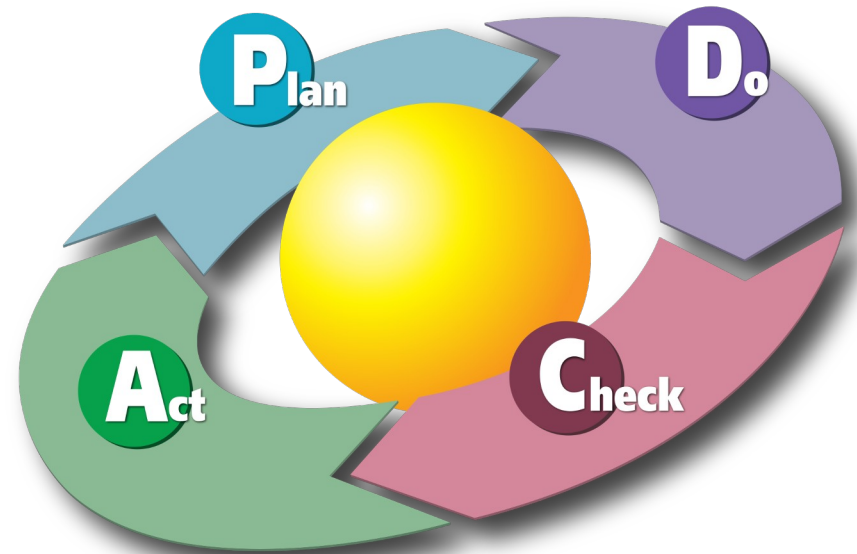
- Scrum does not prescribe any technical practices (see [flaccid Scrum](#))
- Scrum emphasizes vision, context, roadmap
- It should be all about value → *outcome over output*
- Scrum encourages applying eXtreme Programming techniques
- Scrum alliance is working together with [LeSS](#)

# Scrum



# Scrum Approaches

- Scrum emphasizes **learning in the team**
- Scrum builds on continuous improvement
  - Retrospective
  - Review
  - Daily meeting
  - *Always*

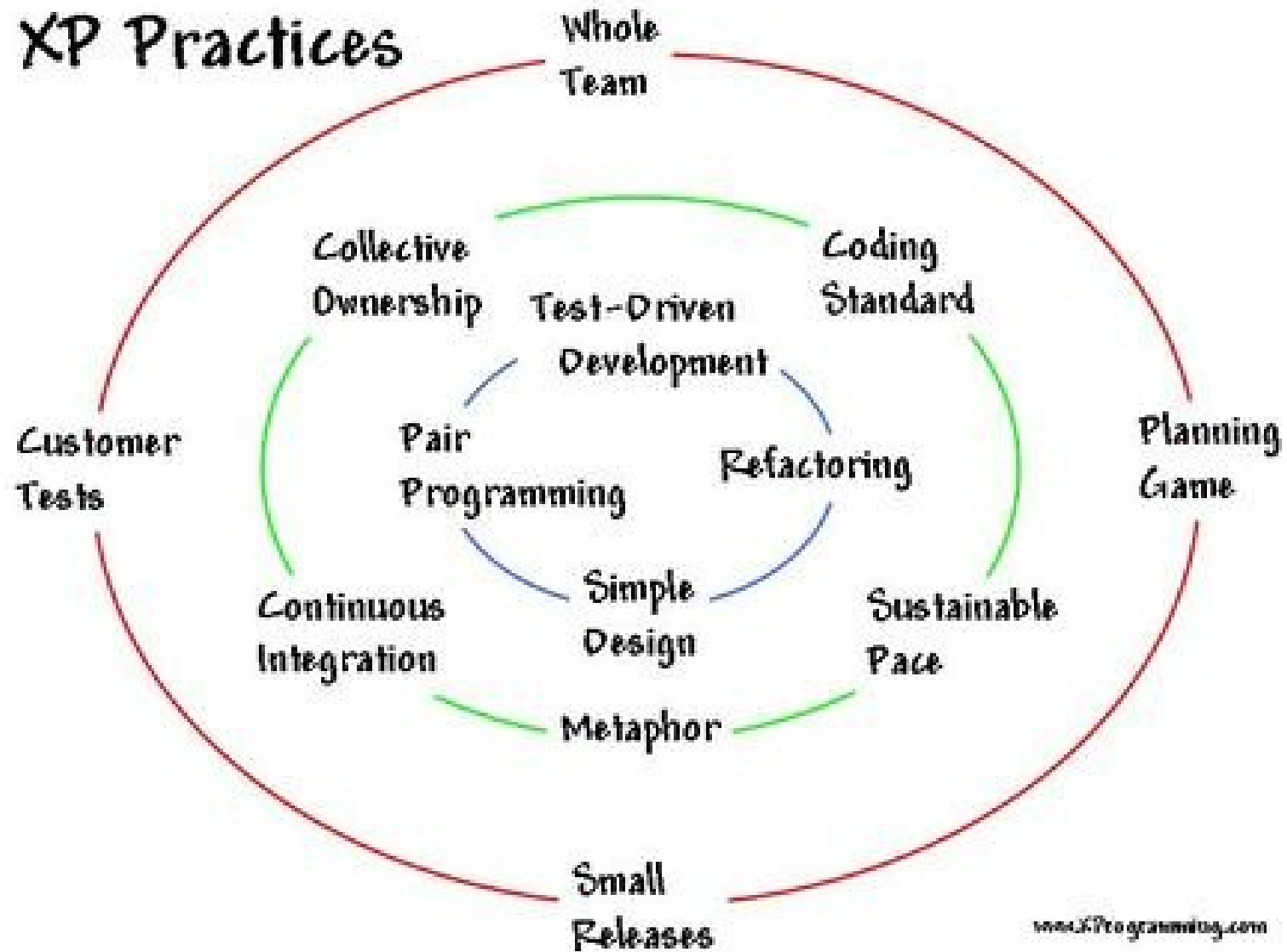


# eXtreme Programming Practices

- Pair Programming
- Test Driven Development
- CI
- Refactoring
- Coding Standards
- Collective Code Ownership
- Simple Design
- System Metaphor

*XP requires Software Craftsmanship*

# XP Practices



# XP Approaches

- XP emphasizes **individual** learning
  - Pair programming
  - Coding guidelines
  - Collective ownership of source code and artifacts

Build projects around **motivated** individuals.  
Give them the **environment** and **support** they need, and **trust** them to get the job done.

# Craftsmanship Approach



- Architect is a **domain expert**
- Architect is a **software craftsman**
- Architect is a **lean leader** – teacher, coach, mentor
- Architect talks with stakeholders and C-level representatives

**QUALITY CODING**

# Manifesto for Software Craftsmanship

**raising the bar**

As aspiring Software Craftsmen we are raising the bar of professional software development by practising it and helping others learn the craft. Through this work we have come to value:

Not only working software,

but also **well-crafted software**

Not only responding to change,

but also **steadily adding value**

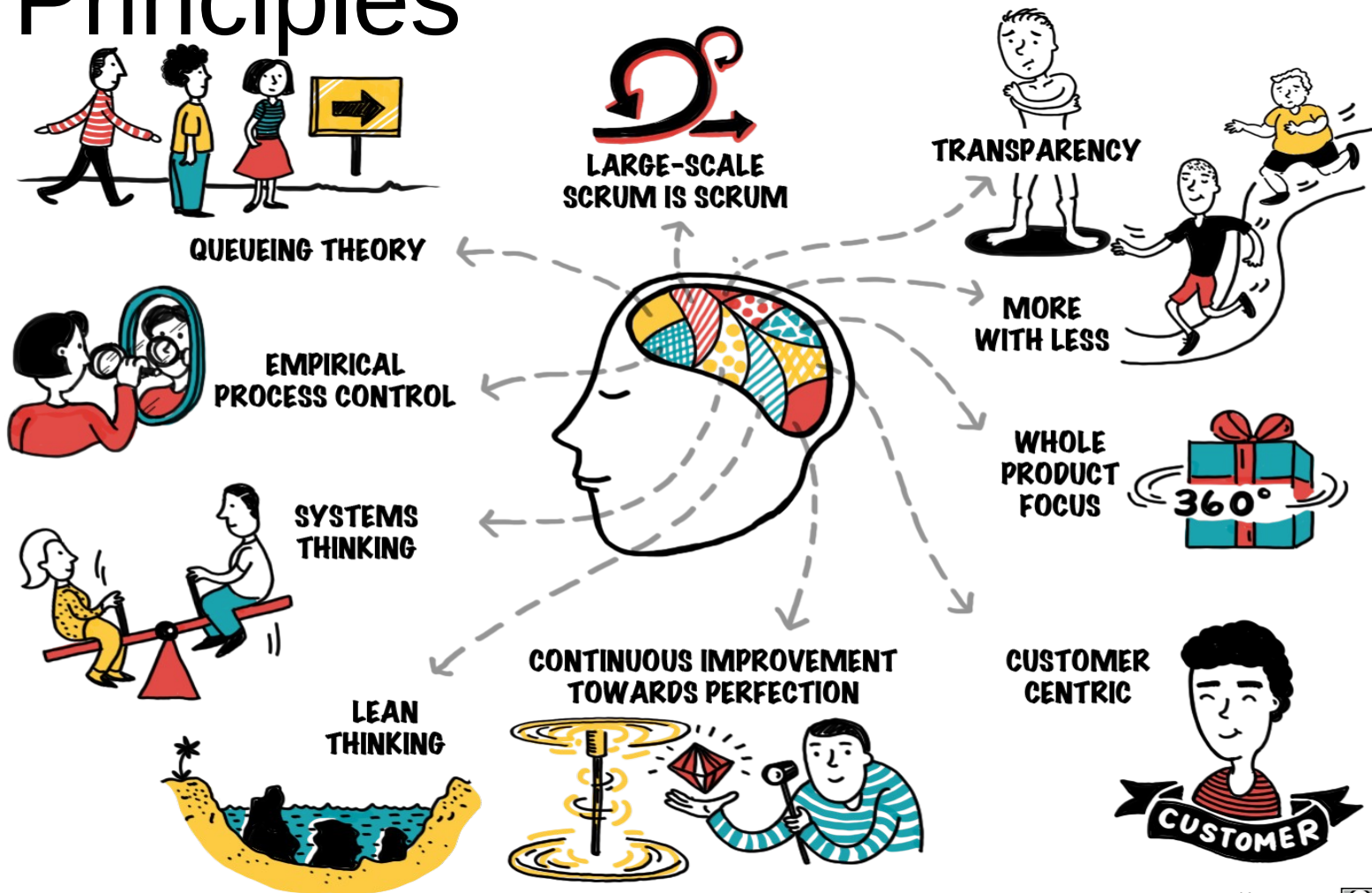
Not only individuals and interactions,

but also **a community of professionals**

Not only customer collaboration,

but also **productive partnerships**

# LeSS Principles



# LeSS Practices



SPECIFICATION BY EXAMPLE



CONTINUOUS  
INTEGRATION



CONTINUOUS DELIVERY

Architecture and Design

Technical Excellence

Continuous Integration



TEST AUTOMATION



TECHNICAL  
EXCELLENCE



ARCHITECTURE  
& DESIGN



ACCEPTANCE  
TESTING



THINKING ABOUT TESTING



CLEAN CODE



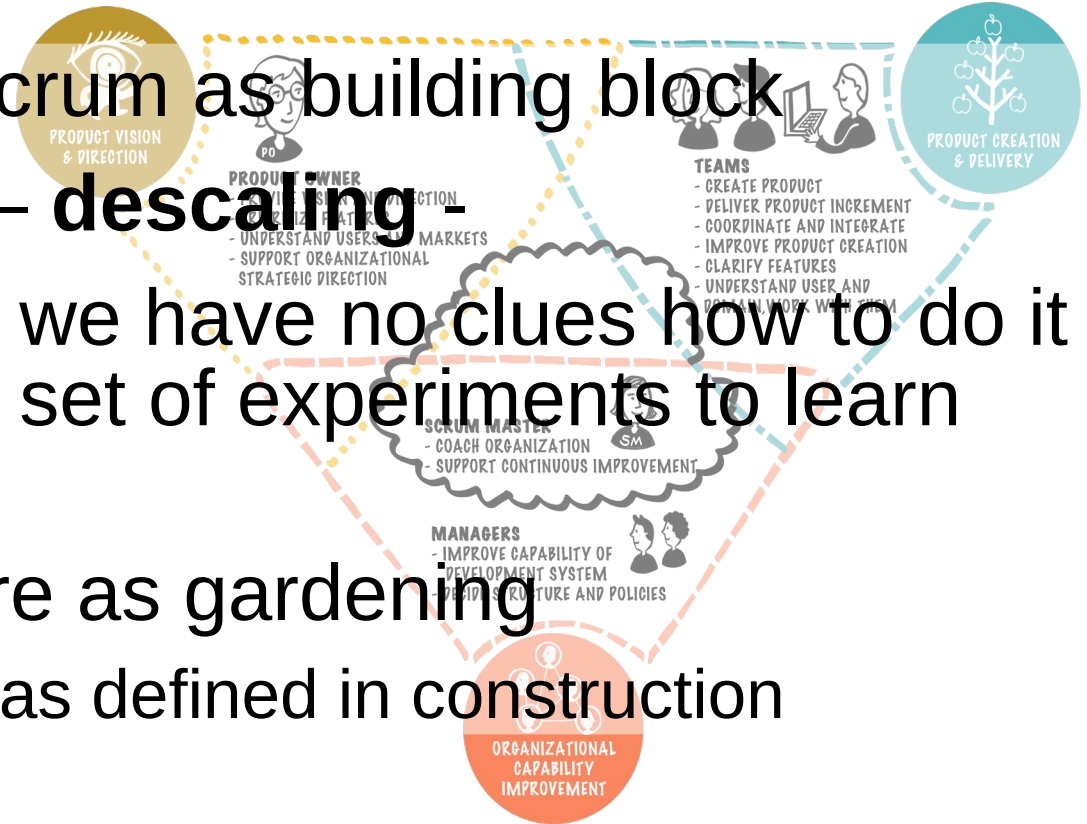
TEST-DRIVEN DEVELOPMENT



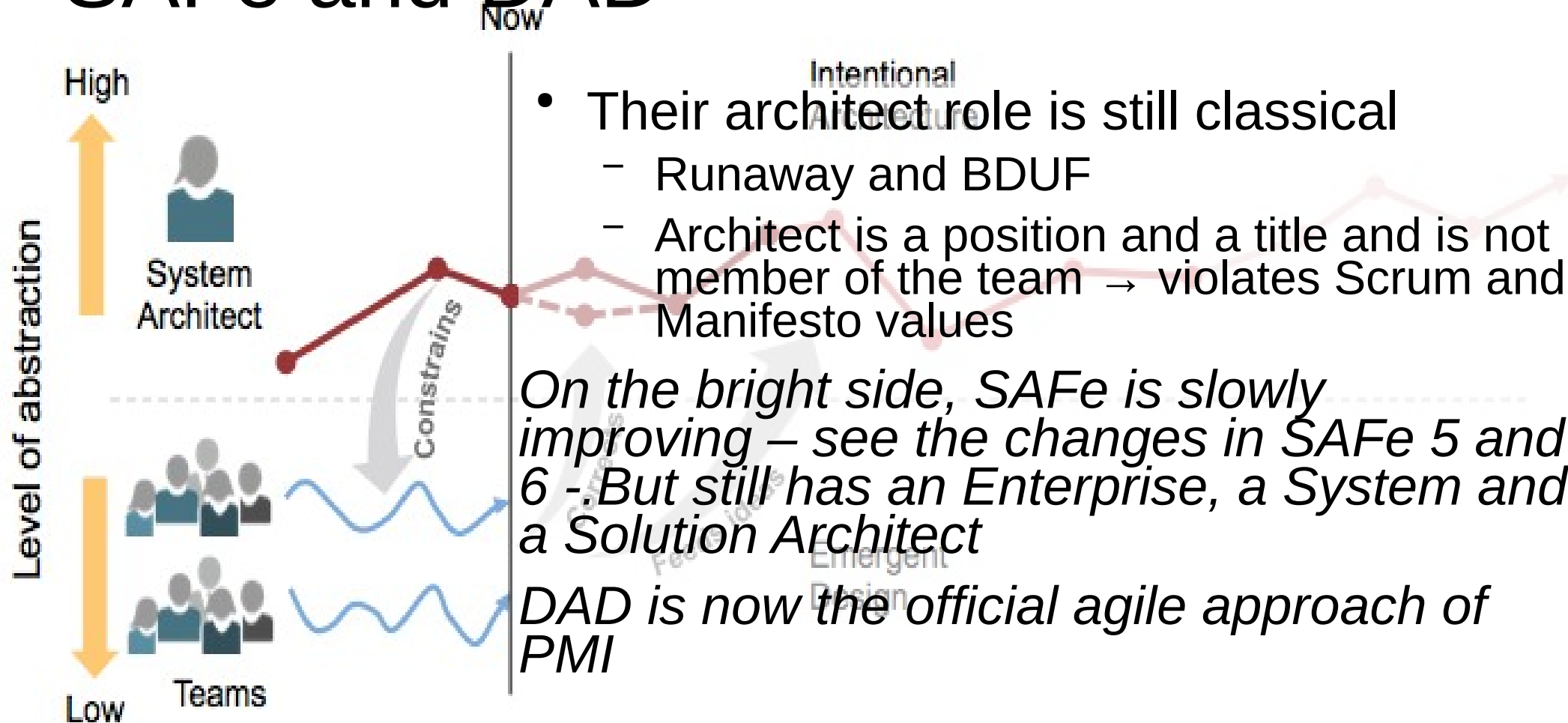
UNIT TESTING

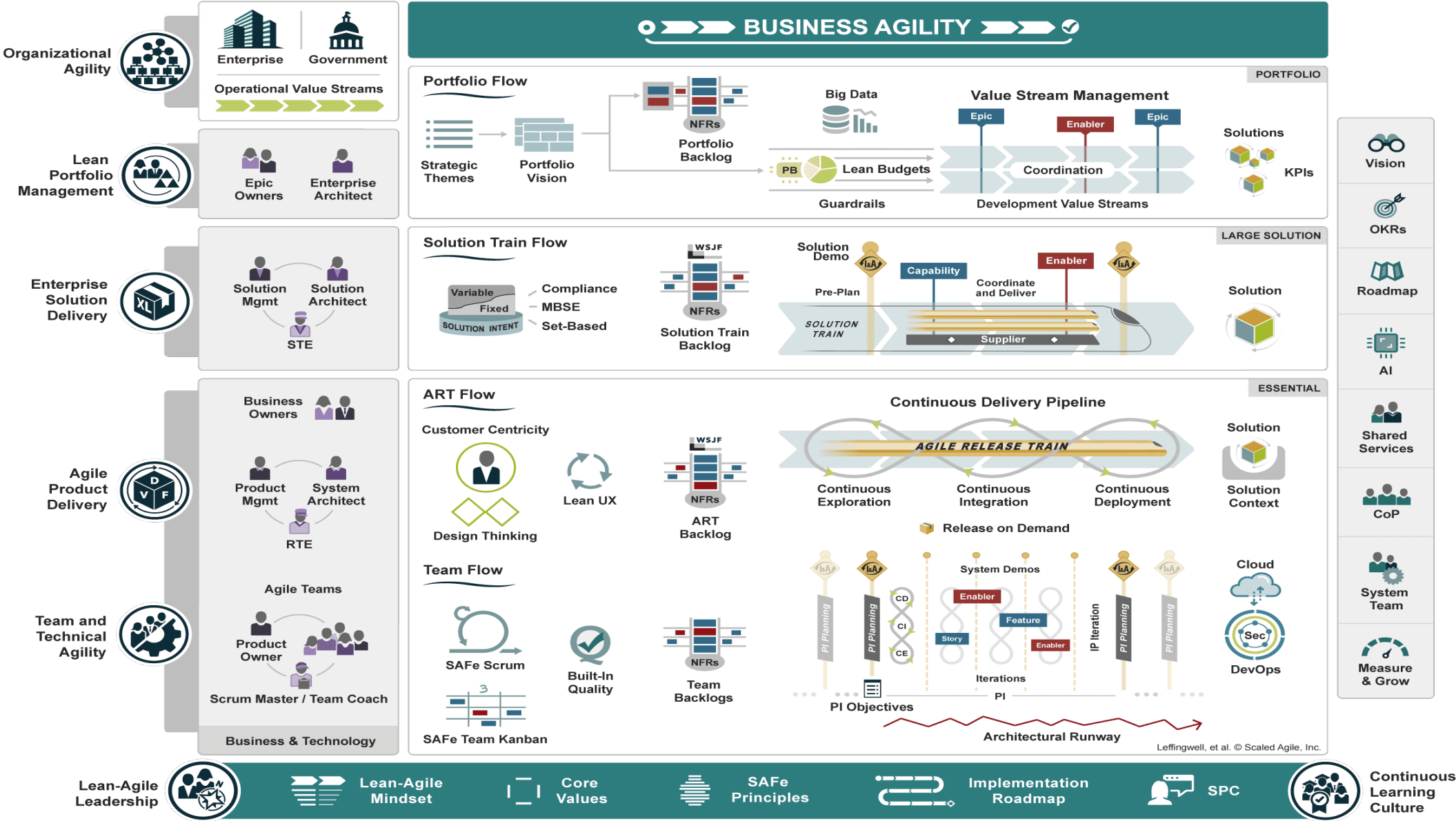
# LeSS Ideas

- LeSS emphasizes Scrum as building block
- Do more with LeSS – **downscaling** -
- LeSS acknowledges we have no clues how to do it and provides a huge set of experiments to learn and tailor.
- Promotes architecture as gardening
  - Discard architecture as defined in construction



# SAFe and DAD





# Refactoring & Clean Code

Any fool can write code that a computer can understand.

Good programmers write code that humans can understand.

Refactoring: Improving the Design of Existing Code, 1999

# Agile Architecture Approach - DDD

- Domain Driven Design and Architecture
  - Bounded Domains
  - Event Storming
- Software craftsmanship, clean code, clean coder
- Technology stack in architecture – Forget about the illusion architecture is technology neutral
  - Look at Google 40'000 developers, 8 technology stacks

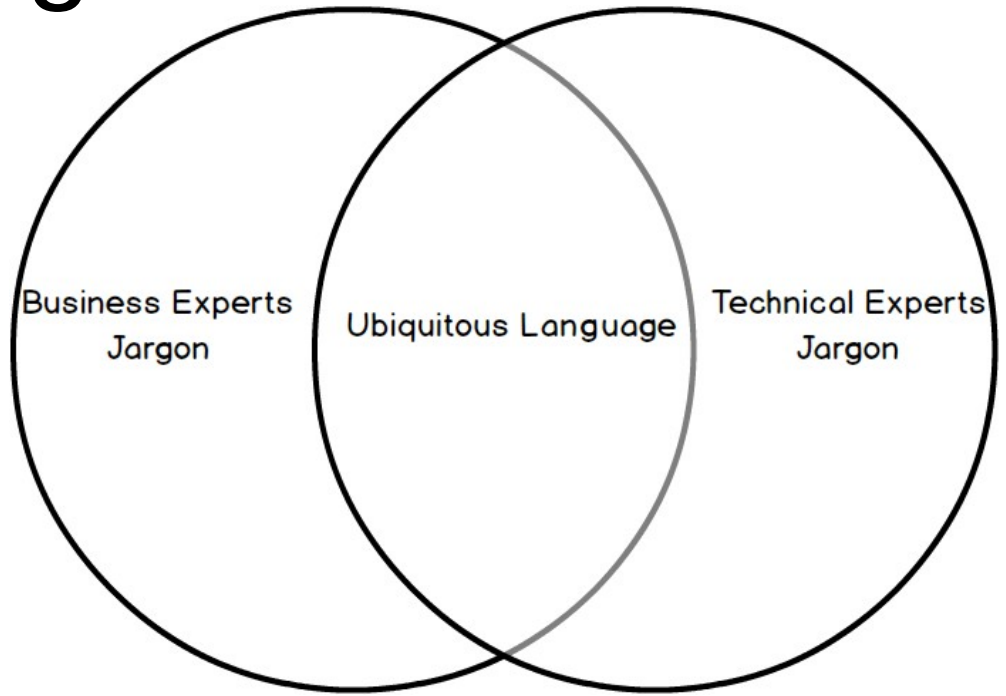
# Ubiquitous Language

If you can't **explain** it to a six-year-old,  
you don't understand it yourself.

— Albert Einstein

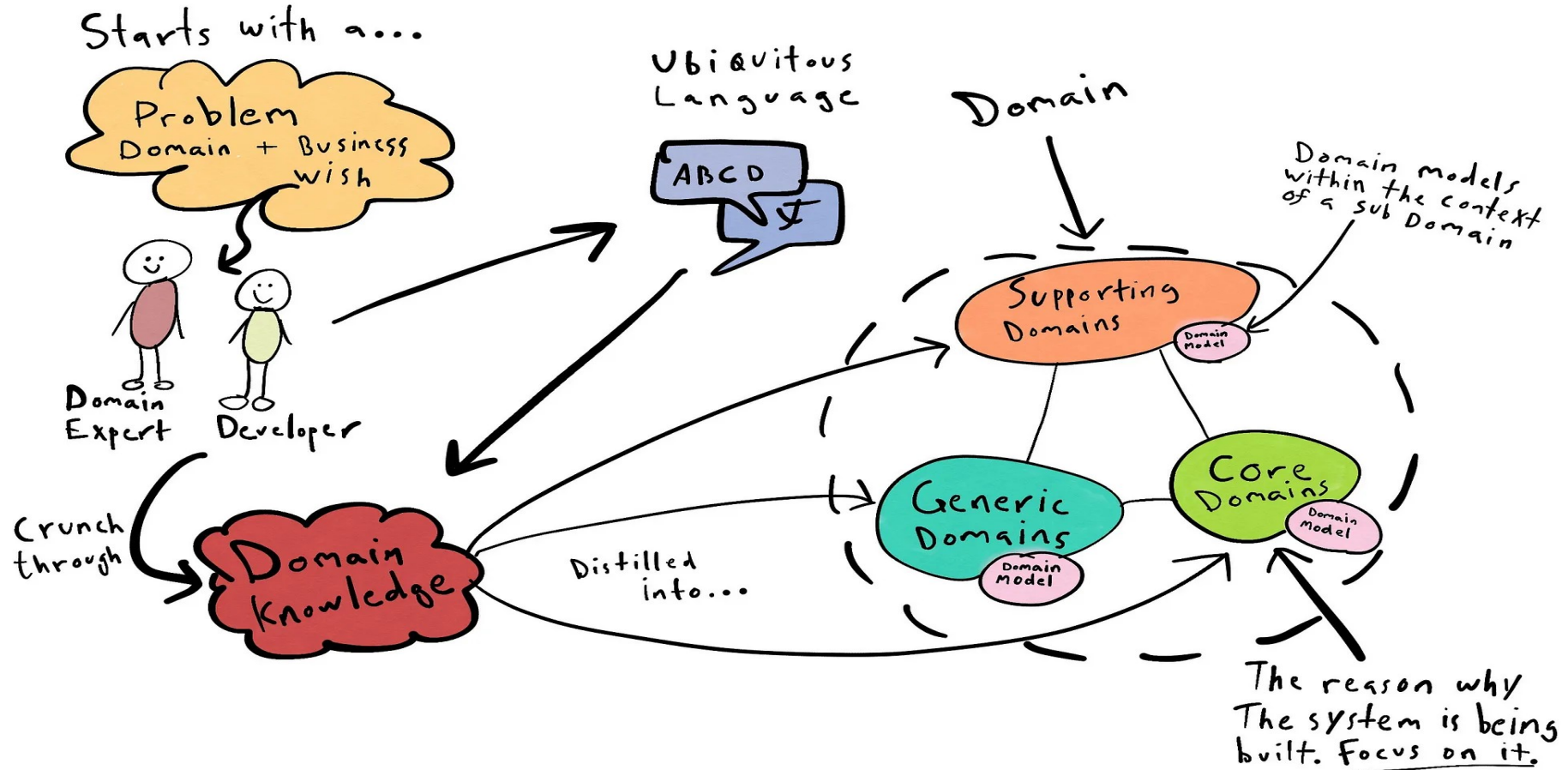
“You should **name** a variable using the  
same care with which you name a first-  
born child.”

— Robert C. Martin

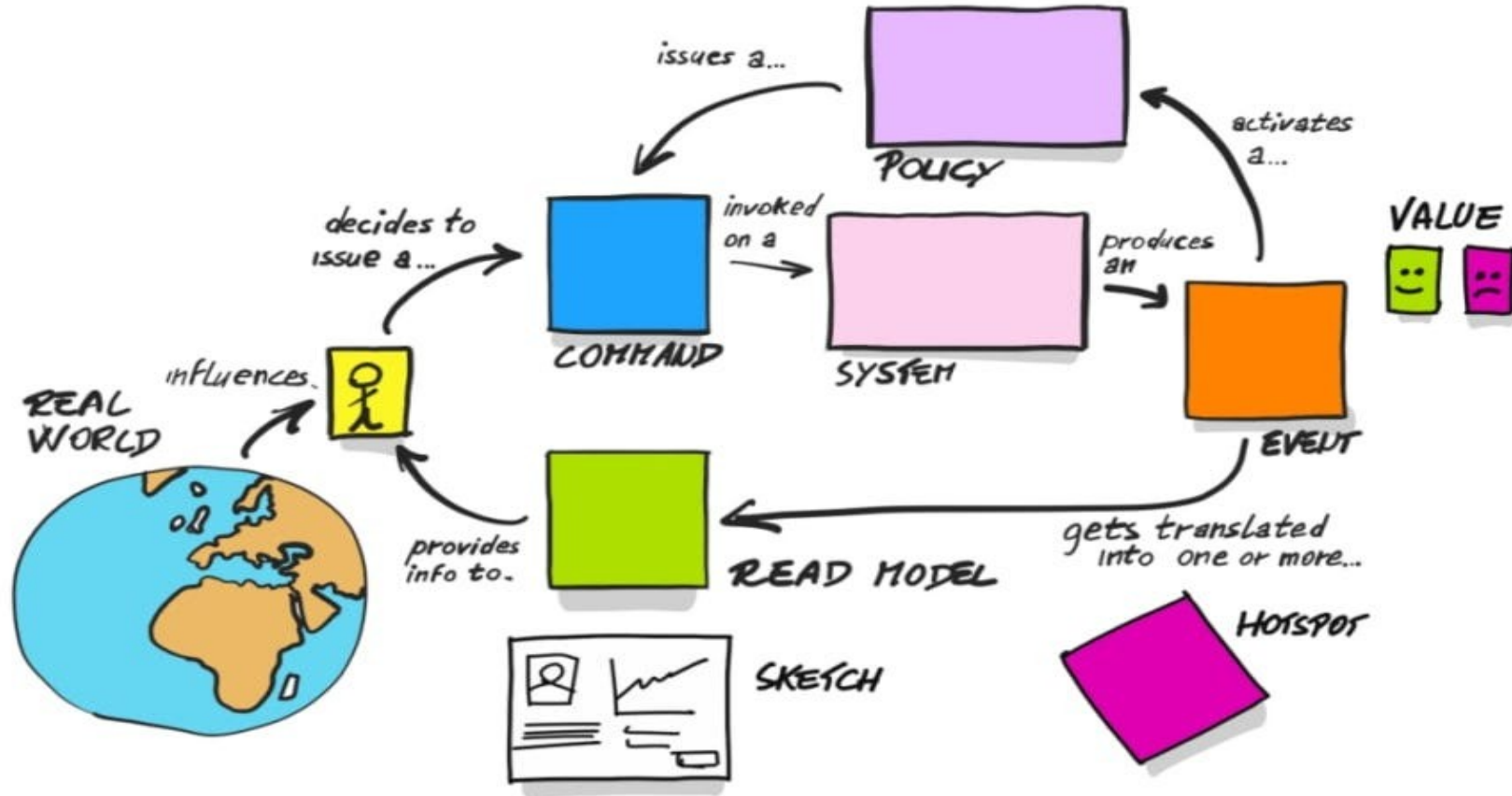


The fundamental horror of anemic model is that it is so contrary to the basic idea of object-oriented designing. The anemic domain model is just a procedural style design [...]. What is worse, many people think that anemic objects are real objects, and thus **completely miss the point of what object-oriented design is all about.** — Martin Fowler

# DDD – Domain Knowledge

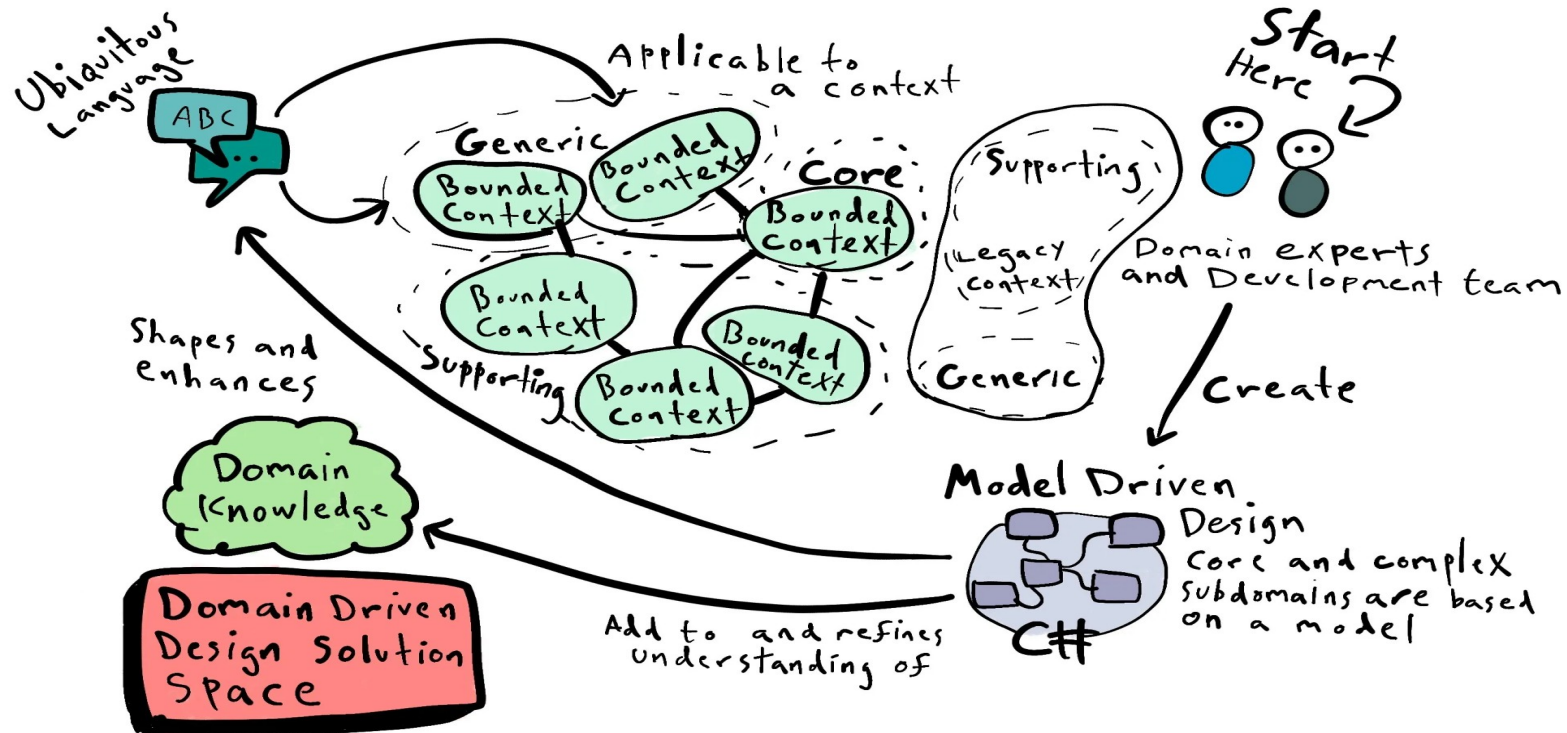


# DDD – Event Storming



The image shows a large sheet of brown paper with numerous colorful sticky notes (yellow, blue, pink, orange) attached to it. The notes are organized into three horizontal sections by three thick red lines. The top section contains notes about '1-200 patients' and '1000 patients'. The middle section contains notes about '1-200 patients' and '1000 patients'. The bottom section contains notes about '1-200 patients' and '1000 patients'.

# DDD – Bounded Domain



# Your Project Status

- Java project with some classes and packages under Git
  - Use current JDK
- [Gradle](#) or [Maven](#) build script
- Development environment setup
- Run [Sonar](#) on the project – perhaps also [PMD](#), [Checkstyle](#) or [SpotBugs](#)
- Have a set of unit tests and coverage information
- Have refactoring experience
- Have component architecture improvements experience

# Links (1/2)

- Henrik Kniberg [Agile Product Ownership in a Nutshell](#)
- Henrik Knieberg [Spotify Engineering Culture - I](#)
- Henrik Knieberg [Spotify Engineering Culture - II](#)
- [Introduction to LeSS](#)
- Michael James *MJ* [Introduction to LeSS](#)

# Links (2/2)

- Blog [Scrum Developer](#)
- Blog [Agile Architecture with Scrum](#)
- Blog [Scrum Master](#)
- Blog [Product Owner](#)
- [You Must Be Crazy To Do Pair Programming](#),  
Dave Farley, GOTO 2022

# Exercises (1/2)

- Read the LeSS “Large Scale Agile Design And Architecture Ways Of Working” article
- Read the “[Scrum Guide](#)”
- Identify the bounded domains of your product
- Evaluate [golden trunk approach](#) – *Death to long living branches (meaning more than a few hours)*
- Work on your product

# Exercises (2/2)

- Coding Dojos
  - Logging in your components using [log4j2](#) or [slf4j](#) (a performance comparison can be found on the [Apache log4j2 website](#))
  - Coding guidelines
  - Have your project under [git](#), gradle and CI pipeline
- Quality Attributes
  - Naming quality → legible code
  - Which quality attributes of source code do you use during your coding activities? Discuss with your colleagues